The Black Friday phenomenon in Hungary

Kovács András (kovacs.andras2@uni-bge.hu) associate professor, Budapest Business School, Faculty of Commerce, Catering and Tourism, Hungary, Budapest Alkotmány str. 9-11. 1054 <u>kovacs.andras2@uni-bge.hu</u>

Sikos T. Tamás full professor, National University of Public Service Faculty of Political Sciences and Public Administration, Hungary Budapest Ludovika sqr. 2. 1083 <u>sikos.t.tamas@uni-nke.hu</u>

Abstract

The central question of our study is to examine what features the Black Friday phenomenon has in Hungary, how it resembles to or differs from the international Black Friday trends. To answer this question we provide an overview of the main ideas on the topic discussed in international literature. Then with the help of answers of a questionnaire research from 2016 and one from 2017 we will highlight the most important similarities and differences. As we will see, in Hungary the buyers' intent to participate is similar to other countries, but retailer behaviour shows considerable differences compared to international examples.

Keywords: Black Friday, retail, customer behaviour

Black Friday – a multidisciplinary research phenomenon

By now, Black Friday has not only become the day of biggest turnover for retailers in the United States, but it is also the real start to the "Christmas shopping fever", a serious social event, a hedonistic feast of consumption for the U.S. consumer society as Bell and her colleagues point out (Bell et al., 2014).

Since due to its importance and size Black Friday is now far from having simply business or marketing significance, it also raises serious social, psychological, decision-making and security issues. In the international (mainly US and UK) literature, math-based decision theory study (Wu – Zitikis, 2017) and an analysis of security issues related to Black Friday can also be found (Smith – Raymen, 2015).

Obviously, most researches related to Black Friday focus mainly on the aspects of consumer behavior. Consumer/shopper behavior researches primarily focus on the question of purchase/non-purchase and purchasing motivations (Kwon – Brinthaupt, 2015) (Delcea – Ioanas – Paun, 2017), examine the relationship between Black Friday and its dynamically growing online counterpart, Cyber Monday (Swilley – Goldsmith 2013), and reveal the buyers' shop-preferences and shopping behaviour (Simpson et al., 2011). In addition to customer and shopper behavioral researches, commercial logistic

studies (McLeod et al., 2016) and social responsibility analyzes (Lennon et al., 2014) can be found in international literature.

Black Friday and its marketing relevancies

Hereinafter, we attempt to summarize all the relevant aspects of Black Friday, as it would be a rough simplification to examine Black Friday sales from a single specific marketing sub-perspective (e.g. pricing, shopping behavior, or marketing communication aspect) (Table 1).

Marketing sub-area	Connection point to	Significance	
concerned	Black Friday		
Shopper, consumer	revealing and	It can effectively	
behaviour	understanding shopper	contribute to	
	motivation	reaching/retaining target	
		groups	
Marketing strategy -	Inserting Black Friday	Might influence the	
planning	sales into company	implementation of	
	marketing strategy	marketing strategy goals	
Product portfolio	inventory management,	contributes to creating	
management	"swap outs"	optimal product portfolio	
Pricing, pricing strategy	Discounts considering	It contributes to	
	company, competitor,	maximizing profit through	
	buyer points of view	its price tactics and price-	
		strategic role	
Marketing	Communicating Black	It supports the growth of	
communications	Friday and company	Black Friday's reputation	
	involvement	and the achievement of	
		corporate sales goals	
CSR – corporate social	hedonistic vs. conscious	Responsible buyer-	
responsibility	shopping	incentives to increase long-	
		term loyalty	
Distribution	appropriate handling of	Prerequisite for customer	
	extremely large number of	satisfaction (current stock	
	orders	information, on-time	
		delivery)	

Table 1 – Black Friday's marketing relevancies

The most important lessons learned from Table 1 are that Black Friday sales (in optimal cases) are not just a communication campaign with intensive price promotions aimed at boosting short-term pre-Christmas turnover, but are also affecting the marketing strategies and activities of the company for long-term business success in a rather complex way. In order for the Black Friday sales to achieve the desired favorable effect, it is very important to consider logistical, CSR, product management and strategic aspects besides communication and pricing tasks.

Our above review highlights that even a sales-promotion activity may have many additional marketing implications, so it is particularly important to explore and analyze these connecting points.

Since previous research in Hungary did not deal with the "Black Friday phenomenon", we consider it important to reveal the most important features of consumer and shopper behavior related to it.

In the next part of our study we analyze the results of the questionnaire research (carried out between November 25-27, 2016 and November 24-27, 2017) on the Black Friday phenomenon, with the aim of exploring the most important features of the Hungarian consumer behavior.

As outlined in Table 1, we have already highlighted that several marketing dimensions of the Black Friday phenomenon could be investigated. Naturally, all aspects of Black Friday cannot be investigated within a framework of a single research because the different marketing areas, the company (supply) and the buyer (demand) side can only be explored with different methodologies and tools.

In our research, from the areas enumerated in Table 1 we focus only on the most important features of shopper behavior related to Black Friday in Hungary, and we do not deal with other marketing areas, such as Black Friday's marketing strategy and its specific subareas.

Our aim is to reveal awareness connected to Black Friday, purchase/non-purchase relations and the key determinants of purchases, including spending, shop and product preferences, as well as opinions related to Black Friday.

We have chosen the online questionnaire method for the research, although several other methods are available today, as pointed out by Kemény-Simon (Kemény - Simon, 2015). The questionnaire seemed to be the most suitable method for conducting the research for two reasons: on the one hand, as Babbie points out, this method is capable of executing a large number of direct observations (Babbie, 2008). On the other hand, the aim of our research is to describe and analyze the opinions and behavioral characteristics of consumers on Black Friday, and to this the questionnaire method provides a good basis (Ghauri – Grønhaug, 2011). The questionnaire method was supported by the fact that in the international literature a similar approach was used to explore the Black Friday shopping habits (Tsiotsou, 2017). We preferred the method of online questionnaire (Google Forms) because this made it possible to reach a large number of potential respondents in a short time, since due to the nature of Black Friday (it takes place once a year), it is of utmost importance to reach customers and get the most accurate information. In the period 27-30 November 2016 a total of 272 respondents filled in our questionnaire and in November 2017 a total of 96 respondents provided answers. The results (after data cleansing and re-encoding) were analyzed using IBM SPSS Statistics 20 and Microsoft Excel 2017 with descriptive statistical methods.

In our research we aimed to answer the following research questions:

- What is the extent of awareness of Black Friday in international and in Hungarian dimension?
- How can Black Friday customers be characterized by the terms of spending, product and shop preference?
- What is Black Friday's satisfaction like among buyers and among non-buyers?
- How did the respondents' opinions change between 2016 and 2017, given the fact that the special features of the Hungarian Black Friday campaign have also changed considerably.

In the course of the research, single- and two-pole differential scales were used to ensure that online response is fast and smooth, whatever platform respondent (computer, tablet, smartphone) used. Hereinafter, after the presentation of the sample, we will deal with each research question in separate chapters.

Introduction of the researches

In our research, from a methodological point of view, the biggest challenge was how to measure the awareness of the Black Friday phenomenon and the shoppers' behavior in the relatively short duration (a few days) of the event. The advantage of online questionnaires is that they are very quickly "applicable" and a large number of potential respondents can be reached, but the problem is that the resulting sample is not representative. Generally, as it is in our case, among the respondents young urban residents with higher education, and above the average digital literacy are overrepresented. (Table 2).

Sex, %		2016	2017
	male	35,3	42,7
	female	64,7	57,3
Age, %			
	under 20 years	9,9	0
	21-30 years	41,5	33,3
	31-40 years	21,7	30,2
	41-50 years	14,7	13,5
	51-60 years	7,7	7,4
	over 60 years	4,4	15,6
Highest school degree, %			
	Elementary school	4,4	1,1
	Vocational school	1,5	5,2
	Secondary school	20,2	12,5
	BSc, BA degree	33,1	30,2
	MSc, MA degree	40,8	51,0
Place of residence, %			
	capital (Budapest)	33,2	38,5
	county seats	30,6	22,9
	other towns	23,8	24,0
	villages	12,5	14,6

Table 2 – Descriptives of the samples 2016 and 2017

The demographic structure of the two examined samples represents the social groups that are important target groups for the Black Friday campaign: urban, highly educated, groups, relevant for advertising.

Information on Black Friday

In connection with the Black Friday phenomenon, we first investigated what sources the respondents use to obtain information. As Figure 1 shows, Hungarian customers primarily use online sources to get informed. One possible reason for this is that – opposed to the international trends – Cyber Monday, specialized in online shopping, is not wide-spread

in Hungary, so online retailers and companies using multi-channel distribution systems all focus on Black Friday. While in the US, Cyber Monday generates more revenue for e-tailers than Black Friday (www.statista.com, 2015), its role in Hungary – for the time being – is negligible.

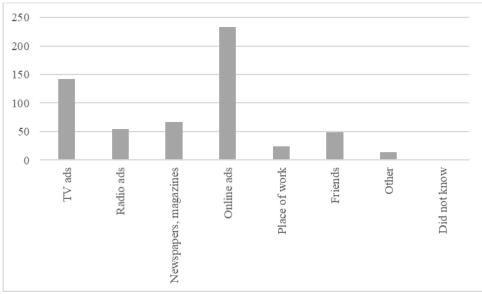


Figure 1 – Information sources of Black Friday, 2016

It is also a special Hungarian phenomenon that the "official" day of Black Friday is not considered "binding" for commercial companies. This phenomenon was particularly strengthened in 2017 when, in addition to the "official" Black Friday Day of November 24, several major domestic retailers announced an "alternative Black Friday" day, or even a week. (The trend can be observed in other countries (https://www.telegraph.co.uk), but it has become rather "extreme" in Hungary.)

In our research we asked the respondents about the dates of Black Friday sales for the four largest domestic retailers dealing in home appliances.

A smaller proportion (20-40%) of respondents were able to the Black Friday day (Table 3) of the particular retailer select from the predetermined list. The best result was achieved by emag online retailer, who held its own sales on the "official" Black Friday Day on the 24th of November.

Company	Date(s) of Black Friday deals	Ratio of right answers, %			
Media Markt	17th and 24th of November	19,8			
Euronics	Between 20th-26th of November	30,2			
E-Digital	17th of November	18,8			
emag	24th of November	44,8			

Table 3 – Dates of Black Friday deals by the largest electronic retailers and their reputation among responders, 2017

It is also a Hungarian phenomenon that the expression "Black Friday" is merely a synonym for a significant price discount, and has no strong historical, socio-cultural background like it does in the USA (Bell et al., 2014). As a result, in 2017 and 2018, "Winter Black Friday" and "Spring Black Friday" are advertised by major touristic and retail companies (Auchan, szallasvadasz.hu, etc.) If this trend continues, we are afraid, Black Friday will become only a synonym for a (significant?) price reduction in Hungary

and will lose (or fail to get) the prestige value it has in the US and other Western European countries .

Product preferences, spending, distribution channels

According to our research, 37% of the respondents did some shopping on Black Friday in 2016. This rate rose to 44% in 2017, which is roughly equivalent to the rate of participation observed in countries of similar development. Tsiotsou also found a 1/3 turnout in Greece (Tsiotsou, 2017), but in developed countries this rate is much higher. In the US Kwon and Brinthaupt identified 63% customer involvement (Kwon – Brinthaupt, 2015), but the research conducted by Pricewaterhose Coopers in 2017 showed "only" 35% participation rate. At the same the significance of Cyber Monday increased considerably (PwC, 2017).

The product preference of Black Friday buyers is in line with international trends. Most of the surveyed respondents purchased technical items and clothing products during the period of sales. However, our research reveals that none of the retailers wants to miss out on Black Friday, so more food retailers, furniture shops, and book and toy stores have announced a Black Friday sale (Figure 2).

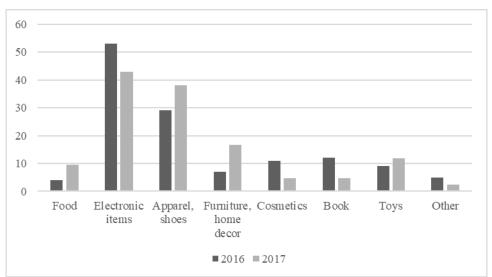


Figure 2 – Shopped product categories, 2016, 2017

The amount spent and type of product purchased during the Black Friday campaign is well illustrated by spendings (Figure 3). In Hungary willingness to spend is naturally limited by the amount of the available disposable income (Medgyesi, 2016), so spending per capita is far behind the values of the more developed countries. While the modal value of Hungarian spending allows for the purchase of a small household appliance, an IT accessory or a few fast-fashion garments (between EUR 30 and EUR 80), in the US the per capita Black Friday spending is 100-500 USD (Kwon – Brinthaupt, 2015).

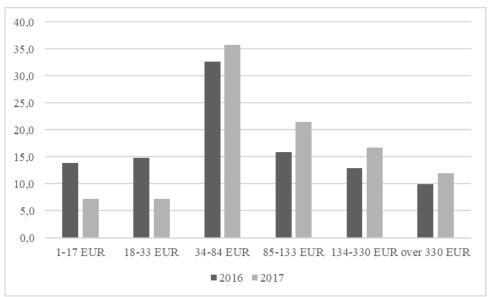


Figure 3 – Spending on Black Friday, 2016, 2017

As mentioned earlier, the fact that Cyber Monday has not (yet) been established in Hungary has a significant role in the preference of retail outlet, so online retailers concentrate almost exclusively on Black Friday. This is due to the fact that the popularity of webstores is the greatest (Figure 4), which is in line with international trends. (Swilley – Goldsmith, 2013) (PricewaterhouseCoopers, 2017)

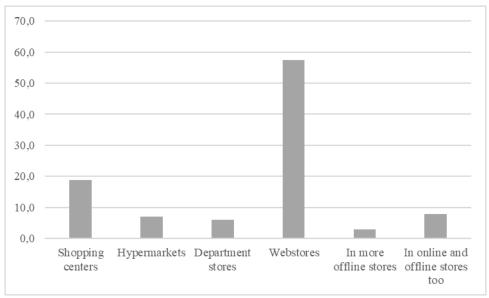


Figure 4 – Preferred shop types on Black Friday, 2016

Shopping satisfaction

In the last part of our research, we investigated customer satisfaction connected to Black Friday sales on a four-stage, two-pole differential scale where we offered the possibility to answer "I do not know" because we asked the question from all respondents, not only from those who actually did buy something. (We asked all respondents because we have also investigated factors (prices, marketing mink, etc.) which are not directly related to the purchase.).

In the following, we examined satisfaction with product selection, prices and advertising (marketing communication) based on the respondents' answers. Generally speaking, both in 2016 and 2017, 30-40% of the respondents (typically those who did not buy anything on Black Friday) were unable to judge prices, supply, and company communications. Among the respondents – those who expressed a firm opinion about prices and the supply of products – those who were satisfied and those who were not were almost in the same proportion (Figure 5) (Figure 6). From 2016 to 2017, the proportion of respondents who were satisfied somewhat reduced, which can be explained by the fact that retailers lured buyers with smaller (generally 20-40%) discounts, 60-70% reductions were low. The rate of price reduction is also a significant difference between the Hungarian and international Black Friday events.

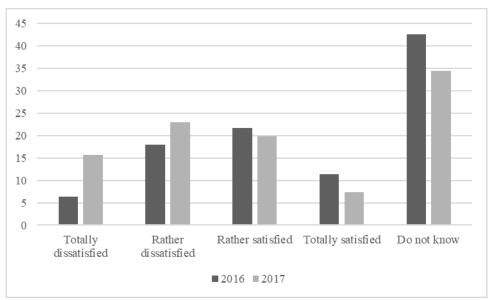


Figure 5 – Satisfaction with prices, %, 2016, 2017

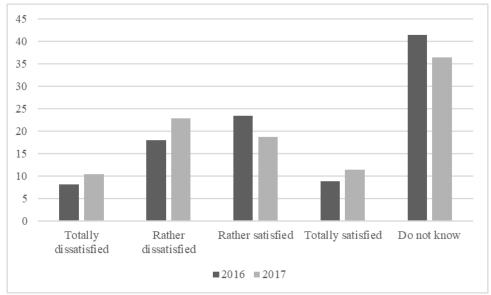


Figure 6 – Satisfaction with products, %, 2016, 2017

Satisfaction with product availability and price levels is considerably lower than satisfaction with marketing messages (Figure 7). This indicates that most Black Friday

retailers are investing significant resources in informing potential buyers about the range of discounted products and the extent of their sales.

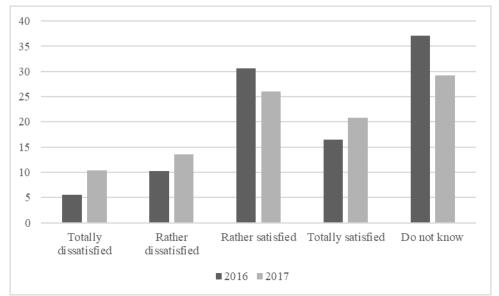


Figure 7 – Satisfaction with marketing communication, %, 2016, 2017

Conclusions

During our research we highlighted some important features of shopper behavior observed during the 2016 and 2017 Hungarian Black Friday campaigns, in comparison with strong international trends.

Our main findings are as follows:

- In the Hungarian Black Friday sales more than 1/3 of the respondents participate as a buyer, and this trend is in line with international examples, especially in respect of countries where the per capita income is similar to the Hungarian income level.
- Hungarian spending significantly lags behind the international spending level, primarily smaller household appliances, fast fashion clothing and smaller IT devices are bought during the sales period.
- During the Hungarian Black Friday sales period online retailers are the most successful, presumably due to the demand side, because domestic buyers prefer shopping opportunities with practical, fast, and lower-priced products to shopping experience. On the supply side, it is crucial that Cyber Monday is missing from the Hungarian trade palette
- The decisive part of the respondents (about half of the strong opinion formers) is not satisfied with either the range of discounted products or with the available discounts. The reason for this might be that a wide range of customers in the online and offline media are aware of the product range and price discounts of the international Black Friday phenomenon, compared to which the discounts and the available product range is more modest. Thus, it is understandable that a large number of customers are dissatisfied with the characteristics of domestic supply

References

- Babbie E. (2008), A társadalomtudományi kutatás gyakorlata. [The practice of social research] Balassi Kiadó, Budapest.
- Bell G. C. Weathers M. R. Hastings S. O. Peterson E. B. (2014), "Investigating the Celebration of Black Friday as a Communication Ritual", *Journal of Creative Communications*, 9(3) 235–251.
- Delcea C. Ioanas E. Paun R. (2017), "Are You Really Influencing Your Customers?: A Black Friday Analysis", In: Bilgin M H. et al (eds.) *Empirical Studies on Economics of Innovation, Public Economics* and Management, Springer, 225-240
- Ghauri P. and Grønhaug K. (2011), Kutatásmódszertan az üzleti tanulmányokban, [Research methods in business studies] Akadémiai Kiadó, Budapest
- Kemény I. and Simon J. (2015), "Az online vásárláshoz köthető minőségészlelés alakulása egy konkrét hazai online könyvesbolt esetében" ["E-purchase quality perception in the case of a Hungarian online bookstore"] Marketing & Menedzsment 2015/1.
- Kwon H. J. and Brinthaupt T. M (2015), "The motives, characteristics and experiences of US Black Friday shoppers" *Journal of Global Fashion Marketing* Vol. 6, No. 4, 292–302
- Lennon S. J. Lee J. Kim M. Johnson K. K. P. (2014), "Antecedents of consumer misbehaviour on Black Friday: A social responsibility view", *Fashion Style and Popular Culture* Vol 1 Number 2.
- McLeod F. Cherrett T. Bailey G. Dickinson J. (2016), "SHOP AND WE'LL DROP' Understanding the impacts of student e-shopping on deliveries to university halls of residence during Black Friday week". Conference Paper. https://www.researchgate.net/publication/312627294
- Medgyesi M. (2016), A háztartások megtakarításai és eladósodottsága Magyarországon, 2008-2015 In: Kolosi T. and Tóth I. Gy. (2016), *Társadalmi Riport [Social Report]* 2016. TÁRKI. Budapest.
- PricewaterhouseCoopers (2017): Holiday Outlook. https://www.pwc.com/us/en/consumermarkets/assets /pwc-consumer-markets-2017-holiday-report.pdf
- Simson L. Taylor L. O'Rourke K. Shaw K. (2011), "An Analysis of Consumer Behavior on Black Friday" *American International Journal of Contemporary Research* Vol. 1 No.1; July
- Smith O. and Raymen T. (2015) "Shopping with violence: Black Friday sales in the British context" *Journal* of Consumer Culture 17(3) 677-694.
- Swilley, E., and Goldsmith, R. E. (2013), "Black Friday and Cyber Monday: Understanding consumer intentions on two major shopping days" *Journal of Retailing and Consumer Services*, 20(1), 43-52
- Tsiotsou H. R. (2017), ""Black Friday": Attitudes Behavior and Intentions of Greek Consumers" In: Martínez-López F. J. et al (eds.) *Advances in National Brand and Private Label Marketing* 11-18. Springer.
- Wu J. Zitikis R. (2017), "Should we opt for the Black Friday discounted price or wait until the Boxing Day?" The Mathematical Scientist 2017/1.

https://www.statista.com/chart/4063/thanksgiving-weekend-e-commerce-sales/ http://www.targetmarketingmag.com/post/millennial-habits-on-black-friday-2015-vs-2017/ https://www.telegraph.co.uk/black-friday/0/shops-arent-taking-part-black-friday-2017/